# **Occupier Perspective Obligations of Occupation 2013 Americas**

9



#### 6 March 2013

#### Contents

| Report coverage           | 2 |
|---------------------------|---|
| Definitions               | 3 |
| Obligations of Occupation | 4 |
| Comments                  | 9 |

#### **Authors**

#### **Karine Woodford**

Head of Occupier Research + 44 (0)20 3296 2306 karine.woodford@dtz.com

#### John Wickes

Head of Americas Research +1 (312) 424 8087 john.wickes@dtz.com

#### **Quentin Knights**

**Global Corporate Services** +1 (305) 677 0207 quentin.knights@dtz.com

#### **Contacts**

#### **Rob Cookson**

**Global Corporate Services, US** +1 (650) 353 3055 rob.cookson@dtz.com

We are pleased to release the 2013 Americas edition of our 'Obligations' of Occupation' report. This edition provides a summary of key cost responsibilities and obligations associated with occupying and purchasing office space in 14 North American markets and 5 Central & South American markets. We cover Argentina, Chile and Colombia for the first time, thereby increasing our coverage in the region.

'Obligations of Occupation' is a reference guide to local market conventions as to how key cost responsibilities are shared between owners and occupiers. It is designed as a useful reference document for comparing practices and liabilities across countries and markets.

The report covers:

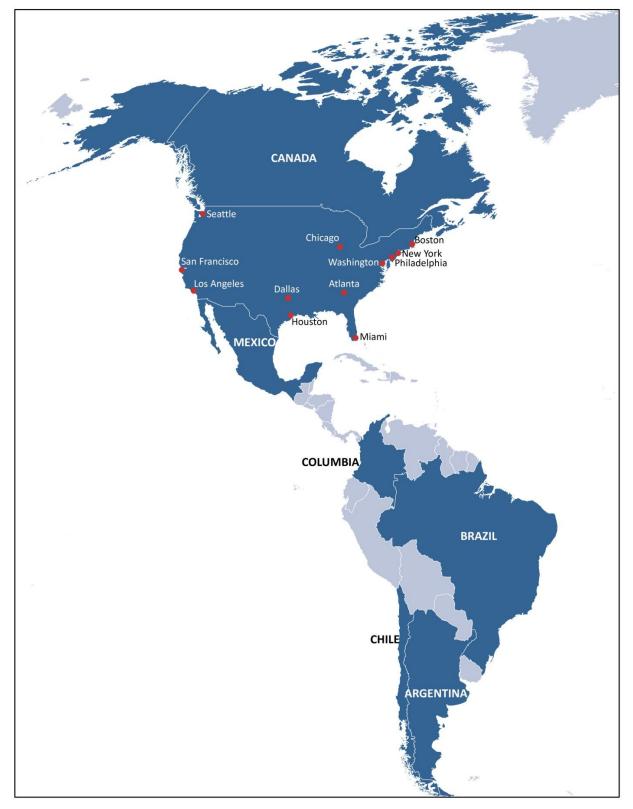
- Main aspects of lease structures
- Landlord and tenant responsibilities
- Occupier transaction costs
- Taxation liabilities of tenants related to occupancy
- **Ownership** restrictions
- Purchaser transaction costs
- Key changes in market practice since last year

This guide should be used alongside our yearly 'Global Occupancy Costs Offices' publication, our occupier flagship report which looks at total occupancy costs per workstation across 126 business districts in 49 countries worldwide.

# **DTZ Research**

transforming the world of property services

# **Report coverage**



Source: DTZ Research, ESRI

### Definitions

This document is not intended as a comprehensive guide and in a number of cases the information provided should be treated as illustrative of the typical way in which the individual markets work rather than being applicable to all situations.

**1B\***: In some markets, buildings are delivered in 'bare shell' conditions meaning that only service and common areas are fully finished by the landlord. In others, landlords provide finished ceilings and/or flooring as standard delivery conditions. These have cost implications to the occupier of the space.

**Shell and core**: Bare concrete shell (slab to slab), with service capped off at the core. The tenant carries out the interior fit-out of everything within the demised area, delivering floors, ceilings, interior A/C and all M&E work

*Warm shell*: Office building with a minimally finished interior, a heating & cooling system, drop ceilings, plumbing and restrooms, and interior lighting. No partitioning or raised floors

**Category A**: Raised floors and ceilings only. All lighting and A/C delivered for an open plan space. No partitioning provided. The tenant does the rest

**Fully Fitted:** Turnkey fit-out provided by the landlord. The office building is ready for the tenant to move in

**1B1\***: In most cases, fit-out costs are paid by tenants. However, there are increasing instances of landlords paying for some of the fit-out costs incurred by tenants. In the US, expenses for basic fit-outs are typically woven into the construction costs for shell and core, paid by the developer. Costs for more advanced fit-outs are negotiated with the tenant, who receives an allowance from the landlord (see 1Dii for further information).

**1C1\***: Typical amount of rent used to secure the lease (depending on covenant strength).

**1Di\***: Typical rent-free months a tenant can obtain from a landlord upon signing a new lease term. The rent-free period takes place at the beginning of a tenancy and throughout its duration no rent is payable by the tenant. It is given either as an inducement to the tenant to enter into a new lease or as recognition of the fact that until the tenant's fit-out work is complete, it cannot use the premises for its business.

**1Dii\***: Tenant improvement refers to a construction project or remodeling of leased space to accommodate the specific needs of a lessee. These may include the installation of interior walls, special wiring, flooring, signage, lighting, etc. The cost and responsibility for tenant improvements is usually a matter of rigorous negotiation. In new construction, such as a shopping center, the owner/ builder will grant the tenant an allowance (budget) for certain improvements, beyond which costs the tenant may be liable.

**1F\***: Where the tenant's right to renew the lease after expiration is protected by legislation and unless notice is served (by either party), current occupancy terms carry over.

**1G\***: Review of rent schedule within the defined period outlined in the lease terms.

**1lii\***: It is common in the US for tenants to pay unamortized costs and a termination fee on early termination of the lease.

**1Ji\***: Rentable square feet is the space measurement which incorporates both the "useable square feet" measurement (the space usually contained within the demised premises) as well as the common area (or a proportion of the total common area if the whole building is not occupied by a single tenant).

**1Jiii\***: Payments regularly included in the rental charge.

**1Jiv\***: Regular payments to the landlord not included in the rental charge.

2\*: Responsibilities of the landlord and tenant for extraordinary costs (other than those agreed to be paid such as rent, service charge, insurance etc).

**2A\***: Repairs necessary to the structure of the building itself.

**2B\***: Repairs to tenant's premises (common areas not included) and often as a result of wear and tear and occupation.

**2C\***: Maintenance of the space that the tenant has leased (not maintenance of common areas paid through the service charge).

**3C\***: In some countries it is not a requirement to have leases drafted by lawyers; however, many international clients normally seek legal advice.

|                         |                             |  |   |   |                            | 1. Lease structure   |  |   |  |
|-------------------------|-----------------------------|--|---|---|----------------------------|--|--|---|--|
|                         |                             | D Incentives   |   |   |                            |  |  |   |  |
|                         |                             | A Standard lease<br>document   | B Standard space<br>delivery conditions*  | B1 Standard fit-out costs per sq<br>ft or sq m (local currency)*  | C Rent<br>payable<br>every | C1 Rent guarantee<br>period*   | i Typical rent free<br>period*   | ii Tenant's improvement<br>contributions*   | E Typical lease length                                       |
|                         | Atlanta                     | No   | Building codes determine<br>basic requirements  | USD 60-100 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-2 months rent (depending<br>on credit worthiness)  | 6 to 9 months on a 5<br>year lease (usually 1 to<br>1.5 months per year of<br>lease term)      | USD 30-40 per sq ft on a 5 year lease;<br>USD 50-70 per sq ft on a 10 year lease<br>(paid by the landlord, not the tenant)  | 3-10 years <sup>1</sup>                                      |
|                         | Boston                      | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 3-12 months, negotiable.<br>Depends on terms, tenant<br>improvements (TI) and other<br>concesssions as well as the<br>credit of the tenant | Negotiable, depends<br>on term length.<br>Usually 3-5 months for<br>10 year lease              | Negotiable, depends on terms with<br>landlord. The average TI is USD 41.86 for<br>a direct leasing. Landlords are also<br>offering turnkey buildouts instead of TI <sup>1</sup>         | 5-10 years for direct lease mostly                           |
|                         | Chicago                     | No   | Building codes determine<br>basic requirements; other<br>requirements are<br>negotiable | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 2-6 months rent depending on<br>TI and lease term which are<br>negotiated  | 1 month gross per year<br>of term  | USD 25-35 per sq ft on a 5 year lease;<br>USD 50-70 per sq ft on a 10 year lease<br>(paid by the landlord, not the tenant)  | Under 20K sq ft: 3-7 years<br>Over 20K sq ft: 7-15 years     |
|                         | Dallas                      | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-6 months rent depending on size, term and tenant credit quality <sup>1</sup>   | 6-9 months (usually a<br>percentage of lease<br>term)  | USD 15-20 per sq ft on a 5 year lease;<br>USD 25-35 per sq ft on a 10 year lease<br>(paid by the landlord, not the tenant)  | Under 10K sq ft: 3 -5 years.<br>Over 10K sq ft: 5-10 years   |
|                         | Houston                     | No   | Building codes determine<br>basic requirements  | USD 40-60 per sq ft (for prime<br>buildings), including move-related<br>costs such as design and engineering  | Month                      | 1-3 months rent (deal<br>dependent)  | 3 months   | USD 25 per sq ft on a 5 year lease; USD<br>40-50 per sq ft on a 10 year lease <sup>1</sup>  | Under 20K sq ft: 5 years.<br>Over 20K: 10-15 years           |
|                         | Los Angeles                 | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-3 months rent (depending<br>on credit worthiness)  | 5 months on a 5 year<br>lease (usually 1 month<br>per year) <sup>1</sup>                       | USD 20-40 per sq ft depending on lease<br>length <sup>1</sup>   | Under 5K sq ft: 2-5 years.<br>Over 5K sq ft: 5-10 years      |
| North America           | Miami                       | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-3 months rent (depending<br>on credit worthiness)  | 6 months on a 5 year<br>lease (usually 1 month<br>per year)                                    | USD 20-30 per sq ft on a 5 year lease;<br>USD 40 per sq ft on a 10 year lease (paid<br>by the landlord, not the tenant)   | 5-7 years  |
| North /                 | New York City<br>(Midtown)  | No   | Building codes determine<br>basic requirements  | USD 80-165 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 3-12 months, negotiable.<br>Depends on terms, TI and<br>other concesssions as well as<br>the credit of the tenant                          | Negotiable, depends<br>on the term length.<br>Usually 3-5 months for<br>a 10 year lease        | Negotiable, depends on the terms with<br>the landlord. The average TI is USD 62.95<br>for a direct leasing. Landlords are also<br>offering turnkey buildouts instead of TI <sup>1</sup> | 5-10 years for direct lease mostly                           |
|                         | New York City<br>(Downtown) | No   | Building codes determine<br>basic requirements  | USD 80-165 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 3-12 months, negotiable.<br>Depends on terms, TI and<br>other concesssions as well as<br>the credit of the tenant                          | Negotiable, depends<br>on the term length.<br>Usually 3-5 months for<br>a direct 10 year lease |   | 5-10 years for direct lease mostly                           |
|                         | Philadelphia                | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-3 months rent (depending<br>on credit worthiness)  | 6 months on a 5 year<br>lease (usually 1 month<br>per year)                                    | USD 25-35 per sq ft on a 5 year lease;<br>USD 50 per sq ft on a 10 year lease (paid<br>by the landlord, not the tenant) <sup>1</sup>  | 5-10 years   |
|                         | San Francisco               | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | 1-12 months rent, depending upon credit and lease term <sup>1</sup>  | 1-3 months   |   | Under 5K sq ft: 2-5 years.<br>Over 5K sq ft: 3 -10 years     |
|                         | Seattle                     | Νο   | Building codes determine<br>basic requirements  | USD 45-75 per sq ft (for prime<br>buildings in shell condition), including<br>some move-related costs such as<br>design and engineering, relocation,<br>etc | Month                      | 1-12 months rent, depending<br>upon credit and lease term  | 1 month for each lease<br>year   | USD 35-60 per sq ft (paid by the<br>landlord, not the tenant)   | Under 5K sq ft: 3-5 years.<br>Over 5K sq ft: 5-10 years      |
|                         | Washington DC               | No   | Building codes determine<br>basic requirements  | USD 80-160 per sq ft (for prime<br>buildings), including most move-<br>related costs such as design and<br>engineering                                      | Month                      | Most often 1-3 months rent<br>but there are instances where<br>it could be higher (depends on<br>credit worthiness)                        | 6 months on a 5 year<br>lease (usually 1 month<br>per year)                                    | USD 25-35 per sq ft on a 5 year lease;<br>USD 40-75 per sq ft on a 10 year lease<br>(paid by the landlord, not the tenant)  | 3-10 years <sup>1</sup>                                      |
|                         | Canada                      | No, however lease<br>documents are often<br>standardized within a<br>building portfolio<br>where all of the<br>ownership parties are<br>the same | Category A  | Typically CAD 35-45 per<br>sq ft  | Month                      | Typically first month's gross<br>rent + security deposit (equal<br>to a month's rent) to be held<br>by landlord during the lease           | 1-3 months   | CAD 25-30 per sq ft   | 5-10 years   |
|                         | Argentina                   | No   | Building codes determine<br>basic requirements; other<br>requirements are<br>negotiable | USD 500-800 per sqm   | Month                      | 1-2 months rent (depending<br>on credit worthiness)  | Negotiable by<br>agreement. Typically 2-<br>3 months   | None. Rent-free period offered in lieu of<br>landlord's contributions to tenant's<br>improvements   | Minimum 3 years up to 10<br>by law                           |
| rica                    | Brazil                      | No   | Building codes determine<br>basic requirements  | BRL 2,000-2,500 per sq m (for prime<br>buildings)   | Month                      | 12 Months Rent + Condo +<br>Property Tax   | 1-3 months   | None. Rent-free period offered in lieu of<br>landlord's contributions to tenant's<br>improvements   | 3-5 years  |
| Central & South America | Chile                       | No   | Shell & core  | 15 to 20 UF/ sq meter, equivalent to<br>US\$720 - 960 per square meter  | Month                      | 1-2 months rent  | Negotiable by<br>agreement. Typically 2-<br>3 months   | None. Rent-free period offered in lieu of<br>landlord's contributions to tenant's<br>improvements   | 3-5 years for small spaces, 7-<br>10 years for larger spaces |
| Centra                  | Colombia                    | No   | Shell & core  | COP 120.000-150.000 per sq ft (for<br>prime building)   | Month                      | 2-3 months rent or, guarantee<br>or rental insurance policy  | 1-2 months   | None. Rent-free period offered in lieu of<br>landlord's contributions to tenant's<br>improvements   | 3-5 years  |
|                         | Mexico                      | No   | Shell & core  | USD 450-600 per sq m  | Month                      | 2 months rent  | Negotiable by<br>agreement depending<br>on leased area<br>Typically 2-3 months                 | None. Rent-free period offered in lieu of<br>landlord's contributions to tenant's<br>improvements   | 3-5 years for small spaces, 5-<br>10 years for larger spaces |
|                         |                             | <sup>1</sup> See comments on page  | 9   |   |                            |  |  |   |  |

|                         | 1. Lease structure          |  |  |   |  |   |  |
|-------------------------|-----------------------------|--|--|---|--|---|--|
|                         | I Lease disposal            |  |  |   |  | isposal   |  |
|                         |                             | F Statutory right to renew the lease*  | G Frequency of rent<br>reviews*  | indexaction of rent   | i Subletting/<br>assignment rights   | ii Early termination rights*  | iii Reinstatement to original condition on termination   |
|                         | Atlanta                     | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates to<br>as per agreement (fixed or a rate<br>of rent)                         |  | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted. Some<br>leases/landlords require removal of IT wires and cabling |
|                         | Boston                      | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
|                         | Chicago                     | No statutory right, but negotiable by agreement  | Negotiable (Typically at end of term)  | Annual or at specified future dates<br>as per agreement (fixed or a rate<br>of rent)                            | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties<br>which are typically unamortized<br>costs   | Removal of tenant's furnishings and cabling, returning the<br>premises in good condition with fair wear & tear<br>exempted (Broom Clean Condition)                           |
|                         | Dallas                      | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
|                         | Houston                     | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement (expressed in<br>the lease)                             | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in good condition with fair wear & tear exempted  |
|                         | Los Angeles                 | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement (fixed or a rate<br>of rent)                            | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Restoration of tenant modifications is negotiable. Fair<br>wear & tear exempted  |
| North America           | Miami                       | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement (fixed or a rate<br>of rent)                            | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
| North /                 | New York City<br>(Midtown)  | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
|                         | New York City<br>(Downtown) | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Restoration of tenant modifications is negotiable. Fair wear & tear exempted   |
|                         | Philadelphia                | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement (fixed or a rate<br>of rent)                            | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
|                         | San Francisco               | No statutory right, but negotiable by agreement  | No rent review. Rent<br>increases established in<br>lease document                   | Annual or at specified future dates<br>as per lease agreement. Typically<br>USD 1.00 per sq ft annual increases | Usually subject to   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in good condition with fair wear & tear exempted  |
|                         | Seattle                     | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing and cabling, returning the<br>premises in good condition with fair wear & tear<br>exempted  |
|                         | Washington DC               | No statutory right, but negotiable by agreement  | Negotiable   | Annual or at specified future dates<br>as per agreement (fixed or a rate<br>of rent)                            | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Removal of tenant's furnishing, returning the premises in<br>good condition with fair wear & tear exempted   |
|                         | Canada                      | No statutory right, but typically included in the<br>lease, usually a landlord favorable provision -<br>normally states that the rent not be less than<br>the rent payable in the last month of the initial<br>term of the lease | Negotiable   | years   | Subject to landlord's<br>consent. Usually the<br>subletter has no right to<br>profit                         | Negotiable. Tenant pays<br>termination fees   | Yes, unless obligation is negotiated out of lease. However,<br>the tenant is still oftern required to remove "nonstandard<br>leaseholds" such as internal staircases         |
|                         | Argentina                   | No statutory right, but negotiable by agreement  | By agreement   | Annual or at specified future dates<br>as per agreement (expressed in<br>the lease)                             | Subject to written<br>consent by landlord.<br>Usually not necessary<br>due to statutory<br>termination right | Tenant has statutory right to<br>terminate after 6 months with 60<br>days notice and 1 or 1.5 months<br>penalty | Restoration of tenant modifications is negotiable. Fair<br>wear & tear exempted  |
| erica                   | Brazil                      | No, but negotiable by agreement. If the lease<br>agreement term is 5 years, the tenant has a<br>statutory right to renew the agreement   | Brazilian law permits<br>tenant and landlord to<br>review base rent every 3<br>years | Annual; based on a local inflation<br>index. IGPM is the most appliclable<br>index                              | Subject to written<br>consent by landlord  | Per law: tenant may terminate a<br>lease agreement, but financial<br>penalties would apply                      | Yes, unless otherwise agreed in the lease agreement.   |
| Central & South America | Chile                       | No statutory right, but negotiable by agreement  | Negotiable   | Rent calculated in UF, currency that includes inflation index.  | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant pays<br>financial penalties   | No, all improvements remain the property of the landlord<br>unless otherwise negotiated in lease   |
| Centra.                 | Colombia                    | No statutory right, but negotiable by agreement  | By agreement   |   | Negotiated in the lease.<br>Usually subject to<br>landlord's consent   | Via break clause only. Tenant<br>usually pays financial penalties   | Yes, unless the landlord accepts no cost improvements  |
|                         | Mexico                      | No statutory right, but negotiable by agreement  | By agreement   | Annual; based on the CPI index  | Subject to landlord's<br>consent, not<br>unreasonably withheld   | Via break clause only. Tenant pays<br>financial penalties   | No, all improvements remain the property of the landlord   |

|                         |                             | 1. Lease structure  |  | 2. Landlord and tenant responsibilities*  |  |  |   |   |  |
|-------------------------|-----------------------------|---|--|---|--|--|---|---|--|
|                         |                             |   |  | J Rents   |  | Dlandk   |   |   | D Landlord insures and   |
|                         |                             |   | ii Unit of<br>measurement                                | iii Inclusions*   | iv Exclusions*   | A Structural repairs*  | B Internal repairs*   | C Maintenance of<br>tenant area*          | recovers cost from<br>tenant   |
|                         | Atlanta                     | Rentable  | USD per sq ft per year                                   | Operating expenses (including<br>"typical" electrical usage), real<br>estate taxes, insurance, CAM<br>(Common Area Maintenance) | After hours HVAC (Heating,<br>Ventilation and Air<br>Conditioning)                   | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord maintains (part<br>of opex)      | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Boston                      | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities   | Electric charges   | Landlord   | Tenant, unless it is a gross lease  | Tenant, unless it is a<br>gross lease     | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Chicago                     | Rentable SF based on<br>BOMA (Buildings Owners<br>and Managers<br>Association) standards                    | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities<br>(gross lease)  | None   | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord (included in operating expenses) | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Dallas                      | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate taxes, insurance, CAM, utilities  | None   | Landlord   | Landlord makes repairs<br>tenants are specifically<br>forbidden from making<br>structural repairs; (tenant or<br>landlord pays) | Landlord (included in operating expenses) | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Houston                     | Rentable  | USD per sq ft per year                                   | Insurance, CAM, utilities   | Operating expenses, taxes<br>(some landlord's also<br>charge a 3% management<br>fee) | Landlord   | Tenant  | Tenant                                    | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Los Angeles                 | Rentable  | USD per sq ft per<br>year in CBD, per month<br>elsewhere | Operating expenses, real estate taxes, insurance, CAM, utilities  | Capital improvements   | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord (included in operating expenses) | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
| America                 | Miami                       | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM  | CBD: net lights and plugs<br>charges. Suburbs: net<br>lights, plugs, HVAC            | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord (part of opex)                   | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | New York City<br>(Midtown)  | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities   | Electric charges   | Landlord, excluding<br>reductions of operating<br>expenses, improvements<br>required by gvt<br>regulations | Tenant  | Tenant                                    | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | New York City<br>(Downtown) | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities   | Electric charges   | Landlord, excluding<br>reductions of operating<br>expenses, improvements<br>required by gvt<br>regulations | Tenant  | Tenant                                    | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Philadelphia                | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate taxes, insurance, CAM   | CBD: net lights and plugs<br>charges. Suburbs: net<br>lights, plugs, HVAC            | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord (part of operating expenses)     | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | San Francisco               | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities   | Capital expenses, other<br>negotiated items  | Landlord   | Tenant  | Tenant                                    | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Seattle                     | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities   | None   | Landlord   | Tenant  | Tenant                                    | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Washington DC               | Rentable  | USD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, CAM, utilities,<br>cleaning  | CBD: net electric. Suburbs:<br>net electric, HVAC                                    | Landlord   | Landlord makes repairs (tenant<br>might have to pay)  | Landlord (part of opex)                   | Yes, landlord insures<br>building and recovers cost<br>from tenant. Tenant<br>insures their demise |
|                         | Canada                      | BOMA 1996 with an<br>option to convert to a<br>new/different standard<br>upon lease renewal or<br>extension | CAD per sq ft per year                                   | Operating expenses, real estate<br>taxes, insurance, utilities  | None   | Landlord except roof<br>repairs  | Tenant  | Tenant                                    | Yes  |
|                         | Argentina                   | Rentable in sqm based in<br>local practice or BOMA  | USD per sqm per month                                    | Parking   | Property taxes, Common<br>area maintenance, utilities<br>and insurance               | Landlord   | Tenant with exceptions based<br>on municipality's laws and<br>building documentation  | Tenant                                    | Yes  |
|                         | Brazil                      | Rentable  | BRL per sq m per month                                   | Parking   | Operating expenses,<br>property tax, utilities and<br>insurance                      | Landlord   | Tenant  | Tenant                                    | Yes  |
| Central & South America | Chile                       | Rentable  | UF per sq m per month                                    | Real estate taxes,  | Operating and common<br>areas costs, utilities, and<br>insurance                     | Landlord   | Tenant  | Tenant                                    | Yes  |
| Central                 | Colombia                    | Rentable  | COP per sq m per<br>month                                | Parking   | Operating expenses,<br>property tax, utilities and<br>insurance                      | Landlord   | Tenant  | Tenant                                    | Yes  |
|                         | Mexico                      | Gross Rentable  | USD or MXN per sq m<br>per month                         | None  | Common area maintenance<br>fee (CAM)   | Landlord   | Settled by agreement  | Tenant                                    | Yes  |

|                         |                             | 3. Occupier transaction costs   |  |  |   | 4. Ongoing taxation liabilities of tenant  |                             |  |
|-------------------------|-----------------------------|---|--|--|---|--|-----------------------------|--|
|                         |                             | A Transfer tax B Agent's fees <sup>2</sup> f                                  |  |  | C Legal fees*   | A Local tax<br>(% of annual rent)  | B VAT<br>(% of annual rent) |  |
|                         | Atlanta                     | None  | 2-4% of base rent to accrue over the lease term <sup>1</sup>   | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Boston                      | None  | In CBD: USD 1.25-1.5 per sq ft per year, varied by<br>landlords<br>In suburban: USD 1.00-1.25 per sq.ft. per year  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Chicago                     | None  | USD 1-1.25 per sq ft per lease year:<br>CBD-\$1.25<br>Suburbs-\$1-\$1.25<br>Sublease-\$1.50  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied                           | None                        |  |
|                         | Dallas                      | None  | 2.25% (half of tenant rep fees)  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Houston                     | None  | 4% of gross value of lease excluding parking on first<br>10 years and 2% of gross value of lease excluding<br>parking on last 10 years, paid by landlord   | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Los Angeles                 | None  | 4-6% of total lease value. Landlord and tenant's<br>agents divide up commission  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
| merica                  | Miami                       | None  | 2% of total lease value in CBD. In the suburbs; 3% on<br>first year, 2.5% of year 2, 2% of year 3, 1.5% of years<br>4 and 5, and then 1% for remaining years (always<br>half of tenant rep's fees) | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
| North America           | New York City<br>(Midtown)  | None  | Rates on the first year or any fraction thereof: 5.0%<br>On the second and third year and any fraction<br>thereof: 4.0%. On the fourth year up to an including<br>the fifth year: 3.5%             | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | New York City<br>(Downtown) | None  | Rates on the first year or any fraction thereof: 5.0%<br>On the second and third year and any fraction<br>thereof: 4.0%. On the fourth year up to an including<br>the fifth year: 3.5%             | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Philadelphia                | None  | 2% of total lease value in CBD. In the suburbs, 3% on<br>first year, 2.5% of year 2, 2% of year 3, 1.5% of years<br>4 and 5, and then 1% for remaining years (always<br>half of tenant rep's fees) | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | San Francisco               | None  | USD 1.50 - 2.00 per sq ft per year of lease to the tenant's representative   | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on 95% - 100% of<br>facility occupied                  | None                        |  |
|                         | Seattle                     | None  | \$1 per square foot, per year  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Washington DC               | None  | 3-4% of total lease value in CBD and suburbs (usually half of tenant rep's fees) <sup>1</sup>  | Landlord   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on % of facility<br>occupied - above the set base year | None                        |  |
|                         | Canada                      | None  | CAD 1.00 per sq ft leased per annum for lease years<br>1-5, CAD 0.60 / sq ft thereafter. Toronto has a<br>slightly higher fee structure  | Landlord   | By agreement. Each party<br>responsible for own legal adviser | Realty tax paid by landlord and charged back to<br>tenants on proportionate share basis  | Typically 5%                |  |
|                         | Argentina                   | None  | Up to 5% total lease value   | Tenant   | Each party pays its own legal<br>adviser                      | Property tax - landlord obligation and typically<br>passed on to tenant based on 95% - 100%<br>occupancy                             | 21%                         |  |
| erica                   | Brazil                      | None  | 15% of one year lease  | Tenant   | By agreement. Each party<br>responsible for own legal adviser | Property tax - landlord obligation and typically<br>passed onto tenant based on % of facility<br>occupied                            | None                        |  |
| Central & South America | Chile                       | None  | 4% of total lease value (2% landlord, 2% tenant)   | Tenant   | By agreement. Each party<br>responsible for own legal adviser | Property tax - landlord obligation   | 19%                         |  |
| Centra.                 | Colombia                    | None  | 5% of total lease value  | Tenant   | By agreement. Each party<br>responsible for own legal adviser | Property tax - landlord obligation   | 16%                         |  |
|                         | Mexico                      | None  |  | Landlord, even when<br>representing tenant. Unless<br>agreed otherwise | By agreement. Each party<br>responsible for own legal adviser | Property tax - landlord obligation   | 16%                         |  |
|                         |                             | <sup>1</sup> See comments on page 9<br><sup>2</sup> Fees vary by market and t |  |  |   |  |                             |  |

<sup>2</sup>Fees vary by market and transaction size

| 5. Ownership restrictions |                             | 5. Ownership restrictions   |   |   |   |   |  |
|---------------------------|-----------------------------|---|---|---|---|---|--|
|                           |                             | A Restriction on ownership of property by<br>foreigners   | A Transfer tax  | B VAT   | C Agent's fees <sup>2</sup>   | D Legal fees  | E VAT on transaction fees  |
|                           | Atlanta                     | No, but many lanldords require disclosure of foreign status   | Market (city, county, state) dependent  | None  | 1-4% (dependent on property value). Paid by either seller or buyer <sup>1</sup> | Each party pays its own legal<br>adviser                      | None   |
|                           | Boston                      |   | USD 4.56 per thousand dollars of the sales<br>price in MA state   | None  | 6% of USD 0 - 5,000,000;<br>5% of USD 5,000,001 -<br>10,000,000+                | Each party pays its own legal<br>adviser                      | None   |
|                           | Chicago                     | No  | No  | None  | 1-8%, paid by seller. Payment split<br>between listing & cooperative<br>broker  | Each party pays its own legal<br>adviser                      | None   |
|                           | Dallas                      | No  | No  | None  | 1-6% (dependent on property value). Paid by seller                              | Each party pays its own legal<br>adviser                      | None   |
|                           | Houston                     | No  | No  | None  | 2% of sales price by buyer  | Each party pays its own legal<br>adviser                      | None   |
|                           | Los Angeles                 | No  | USD 1.10 - 5.60 per USD 1000 sale price   | None  | 1-6% (dependent on property value). Paid by seller                              | Each party pays its own legal<br>adviser                      | None   |
| merica                    | Miami                       | No  | No  | None  | 0.75-6% (dependent on property value). Paid by seller                           | Each party pays its own legal<br>adviser                      | None   |
| North America             | New York City<br>(Midtown)  | No  | In NY State, tax is computed at a rate of two<br>dollars for each USD 500, or fractional part<br>thereof, of consideration  | None  | 6% of USD 0 - 5,000,000; 5% of<br>USD 5,000,001 - 10,000,000+                   | Each party pays its own legal<br>adviser                      | None   |
|                           | New York City<br>(Downtown) | No  | In NY State, tax is computed at a rate of USD<br>2 for each USD 500, or fractional part<br>thereof, of consideration  | None  | 6% of USD 0 - 5,000,000;<br>5% of USD 5,000,001 -<br>10,000,000+                | Each party pays its own legal<br>adviser                      | None   |
|                           | Philadelphia                | No  | 3% of the sales price or the fair market<br>value, if no sales price exists. In addition to<br>this, the Commonwealth of Pennsylvania<br>charges 1%, making a combined rate of 4% | None  | 0.75-6% (dependent on property value). Paid by seller                           | Each party pays its own legal<br>adviser                      | None   |
|                           | San Francisco               | No  | Dependant on value or consideration   | None  | 1-6% (dependent on property value). Paid by seller                              | Each party pays its own legal adviser                         | None   |
|                           | Seattle                     | No  | 1.78%   | None  | 1-6% (dependent on property value). Paid by seller                              | Each party pays its own legal<br>adviser                      | None   |
|                           | Washington DC               | No  | No  | None  | 2-4% (dependent on property value). Paid by seller <sup>1</sup>                 | Each party pays its own legal<br>adviser                      | None   |
|                           | Canada                      | No  | Varies by province  | Typically 5%  | 1-6% (dependent on property value). Paid by seller                              | By agreement. Each party<br>responsible for own legal adviser | Typically 5%   |
|                           | Argentina                   |   | Stamp Taxes up to 2.5% in Buenos Aires,<br>normally split between seller and buyer  | Calculated based on total<br>construction costs and only for<br>first sale in the first 5 years | 1-3% (dependent on property value). Paid by seller                              | By agreement. Each party<br>responsible for own legal adviser | 21%  |
| ica                       | Brazil                      | Yes   | Yes   | None  | 6% (may be negotiable dependent<br>on property value). Paid by seller           |   | None   |
| Central & South America   | Chile                       | No  | No  | variable  | 4% of purchase value<br>(2% landlord, 2% tenant)                                | By agreement. Each party<br>responsible for own legal adviser | 19%  |
| Centra.                   | Colombia                    | No  | No  | None  | 3% (typically paid by seller)   | By agreement. Each party<br>responsible for own legal adviser | 16%  |
|                           | Mexico                      | The property must be at least 80 miles from the<br>border and 40 miles from coast line, if not must<br>purchase through a trust | ISAI, calculated in accordance with a annual indexation chart   | 16% in general, 11% on border<br>states. Calculated based on total<br>value of construction     | 5% (typically paid by seller)   | By agreement. Each party<br>responsible for own legal adviser | Typically 16%, 11% on border<br>states, over the value of the<br>constructions |
|                           |                             | <sup>1</sup> See comments on page 9<br><sup>2</sup> Fees vary by market and transaction size                                    |   |   |   |   |  |

# Comments

This section highlights changes in market practice since last year.

|   | 2012  | 2012  |  |  |
|---|---|---|--|--|
| Metro   | 2012  | 2013  |  |  |
| San Francisco   | 1-6 months rent   | 1-12 months rent, depending upon credit and lease term  |  |  |
| Dallas  | 1-3 months rent   | 1-6 months rent depending on size, term and tenant credit quality   |  |  |
| 1Di. Lease Structure - Typi   | cal rent free period  |   |  |  |
| Metro   | 2012  | 2013  |  |  |
| Los Angeles   | 6 months on a 5 year lease (usually 1 month per year)   | 5 months on a 5 year lease (usually 1 month per year)   |  |  |
| 1Dii. Lease Structure - Ince  | entives - Tenant's improvement contributions  | '   |  |  |
| Metro   | 2012  | 2013  |  |  |
| Boston  | The average TI is USD 35.30 for a direct leasing.<br>Landlords are also offering turnkey buildouts<br>instead of TI     | The average TI is USD 41.86 for a direct<br>leasing. Landlords are also offering turnkey<br>buildouts instead of TI                         |  |  |
| Houston   | USD 35 per sq ft on a 5 year lease; USD 40-50 per sq ft on a 10 year lease  | USD 25 per sq ft on a 5 year lease; USD 40-50 per sq ft on a 10 year lease  |  |  |
| Los Angeles   | USD 25-45 per sq ft depending on lease length   | USD 20-40 per sq ft depending on lease length   |  |  |
| New York City (Midtown) The average TI is USD 55 for a direct leasing.<br>Landlords are also offering turnkey buildouts<br>instead of TI                        |   | The average TI is USD 62.95 for a direct<br>leasing. Landlords are also offering turnkey<br>buildouts instead of TI                         |  |  |
| New York CityIn New York, the average TI is USD 55 for a<br>direct leasing. Landlords are also offering<br>turnkey buildouts instead of tenant's<br>improvement |   | In New York, the average TI is USD 65.7 for a direct leasing. Landlords are also offering turnkey buildouts instead of tenant's improvement |  |  |
| Philadelphia  | USD 25-35 per sq ft on a 5 year lease; USD 40<br>per sq ft on a 10 year lease (paid by the<br>landlord, not the tenant) | USD 25-35 per sq ft on a 5 year lease; USD 50<br>per sq ft on a 10 year lease (paid by the<br>landlord, not the tenant)                     |  |  |
| 1E. Lease Structure - Typic   | al lease length   |   |  |  |
| Metro   | 2012  | 2013  |  |  |
| Atlanta   | 5-10 years  | 3-10 years  |  |  |
| Washington DC   | 5-10 years  | 3-10 years  |  |  |
| 3B. Occupier Transaction (  | Costs - Agent's Fees  |   |  |  |
| Metro   | 2012  | 2013  |  |  |
| Atlanta   | Half of first full month's base rent plus 2% of<br>remaing base rent to accrue over the remaing<br>lease term           | 2-4% of base rent to accrue over the lease term   |  |  |
| Washington DC   | 1.5% - 2% of total lease value in CBD and suburbs (usually half of tenant rep's fees)                                   | 3-4% of total lease value in CBD and suburbs (usually half of tenant rep's fees)  |  |  |
| 6C. Purchaser transaction   |   |   |  |  |
| Metro   | 2012  | 2013  |  |  |
| Atlanta   | 0.75-6% (dependent on property value). Paid by either seller or buyer   | <ul> <li>1-4% (dependent on property value). Paid by either seller or buyer</li> </ul>  |  |  |
| Washington DC   | 0.75-6% (dependent on property value). Paid by seller   | 2-4% (dependent on property value). Paid by seller  |  |  |

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# **DTZ Research**

### **DTZ Research Contacts**

Global Head of Research Hans Vrensen Phone: +44 (0)20 3296 2159 Email: hans.vrensen@dtz.com

Head of Global Forecasting Matthew Hall Phone: +44 (0)20 3296 3011 Email: matthew.hall@dtz.com

Head of Strategy Research Nigel Almond Phone: +44 (0)20 3296 2328 Email: nigel.almond@dtz.com

Head of UK Research Ben Burston Phone: +44 (0)20 3296 2296 Email: ben.burston@dtz.com

#### Head of CEMEA Research Magali Marton Phone: + 33 1 49 64 49 54 Email: magali.marton@dtz.com

Head of South Asia Research Dominic Brown Phone: + 61 431 947 161 Email: dominic.brown@dtz.com

Head of Greater China Research David Ji Phone: +852 2507 0779 Email: david.yx.ji@dtz.com

Head of Americas Research John Wickes Phone: +1 312 424 8087 Email: john.wickes@dtz.com

### **DTZ Business Contacts**

Global Corporate Services Nick Westley Phone: +1 213 426 3059 Email: nick.westley@dtz.com

Global Corporate Services, EMEA James Maddock Phone: +44 (0)20 3296 3353 Email: james.maddock@dtz.com Global Corporate Services, US Rob Cookson Phone: +1 (650) 353 3055 Email: rob.cookson@dtz.com

Global Corporate Services, APAC Adam Catchpole Phone: +852 2507 0729 Email: adam.catchpole@dtz.com

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